# "Impact" Annual Report 2019





# Portrait OCASI Founding Members

# Visionaries

Bloor Information and Life Skills Centre	Polish Immigrant & Community Services
Centre for Spanish Speaking Peoples	St. Stephen's Community House
Chinese Community Services	Sudbury Multicultural Centre
Cross Cultural Communication Centre	University Settlement House
	Vietnamese Association
Eastview Community Centre	
	WoodGreen Community Centre
Jewish Immigrant Aid Services	
	Working Women Community Centre
Jewish Vocational Services	
	YWCA of Metro Toronto
Kababayan Community Centre	(Immigrant Women Services)
Parkdale Intercultural Association	

# Annual Report 2019 Table of Contents

2 OCASI Founding Members

4 About OCASI

5 A Message from the President and the Executive Director

6 Board of Directors

8 OCASI – 41 Years 10 Policy and Research

12 Building Capacity

14 Technology and New Media

16 Access and Equity

17 Membership

19 Member Agencies 20 Members of our Community

24 Volunteers, Students, Staff

26 2019 Financial Report

27 Acknowledgements

# Principles About OCASI

The Mission of OCASI is to achieve equality, access and full participation for immigrants and refugees in every aspect of Canadian life.

OCASI asserts the right of all persons to participate fully and equitably in the social, cultural, political and economic life of Ontario.

OCASI affirms that immigrants and refugees to Canada should be guaranteed equitable access to all services and programs.

OCASI believes that Canada must be a land of refuge and opportunity, a country known for humanity and justice in its treatment of immigrants and refugees.

OCASI believes that in cooperation with other groups and communities which promote human rights and struggle against discrimination, OCASI will see these principles realized.



(L-R) Executive Director Debbie Douglas and President Manjeet Dhiman



# **A Message from the President and the Executive Director**

Canada recruits immigrants to maintain population numbers, grow the economy, and sustain social programs. The people at the heart of this plan – immigrants themselves - must frequently identify and overcome myriad barriers along the way to building a new life. OCASI member agencies are dedicated to supporting immigrants, refugees and migrants on that journey. As the Council for the largest immigrant and refugee serving network in the country, we have a unique vantage point. Our member agencies trust us to amplify their concerns about structure and process concerns on programming and funder relations, and to support them in tackling the broader challenges of systemic barriers for the communities they serve, and to build welcoming communities. The OCASI membership has grown from the 17 founding agencies in 1978 to more than 230 by 2018. We take

that as recognition that we have represented Ontario's immigrant and refugee-serving sector well over that period. We took time last year to remember and celebrate our many collective achievements over the last 40 years. We thank our member agencies for their trust, and their active ongoing engagement with their Council. We began the new fiscal year with anticipation for tangible change in some of our major priority areas - from efforts to address systemic disadvantage racialized immigrant and refugee women face in the labour market; long-needed changes to immigration and migrant worker programs; a commitment from the provincial government to strengthen provincial employment laws and raise the minimum wage; commitments from federal and provincial governments to address racialization of poverty; commitment for a national housing strategy; and commitments from

both levels of government to tackle racial discrimination - in Ontario through legislation and the work of the newly-created Anti-Racism Directorate - in Canada through a new federal anti-racism strategy. Some of these were implemented, but others were not. The anticipated move to a \$15 minimum wage by January 2019 was cancelled by a new government in Ontario. It was a significant setback for the lowest-income workers in Ontario - including immigrant and refugee workers who are over-represented in that population. The new government also walked back its commitments to refugee claimants – another deeply troubling shift. We lost the dedicated immigration ministry in the Ontario government, as well as the dedicated ministry for women. Ontario need immigration to maintain a strong economy – especially in small communities that have jobs but no

based violence as well as ensuring equitable opportunities for women. We need clear and visible leadership from our governments on these files. OCASI is committed to engaging with the provincial government as a strong collective voice for our sector on these and the other priorities for our sector. Women's organizations in the OCASI membership created the first ever Women's Caucus. Member agencies voted at the AGM to create a Women's Director seat on the Board. We are energized and inspired by the engagement and leadership from member agencies on this and many other priorities for the sector. Our collective is strong.

commitment to addressing gender-

In Solidarity...

communities that have jobs but no Manjeet Dhiman workers. We also need to maintain the President

Debbie Douglas

**Executive Director** 

# **OCASI** Leaders **Board of Directors**

### Executive committee

# **Regional Directors**

PRESIDENT Manjeet Dhiman ACCES Employment

VICE-PRESIDENT Leslie Emory Ottawa Community Immigrant Services Organization

VICE-PRESIDENT Nella Iasci Job Skills

#### **CORPORATE SECRETARY**

Tracy Callaghan Adult Language and Learning

TREASURER Kim Jenkinson HMC Connections

#### PAST PRESIDENT

Ibrahim Absiye CultureLink

**CENTRAL EAST** Nella Iasci Job Skills

**CENTRAL WEST** Kim Jenkinson HMC Connections

EAST Leslie Emory Ottawa Community Immigrant Services Organization

**Karol Rains** 

SOUTH Inés Rios *Immigrants*  TORONTO Manjeet Dhiman ACCES Employment

Ahmed Hussein TNO - The Neighbourhood Organization

WEST Valerian Marochko London Cross Cultural Learner Centre

NORTH Sault Community Career Centre

Working Centre

Council & Multicultural *Centre / Employment* Solutions Deepa Mattoo

Barbra Schlifer Commemorative Clinic

**Provincial Directors** 

Debbie Hill-Corrigan\*

Sojourn House

Janet Madume

Welland Heritage

Bonaventure Otshudi Centre de santé communautaire Hamilton/Niagara

Centre for Immigrant and Community Services

Paulina Wyrzykowski St. Stephen's Community House

Colin Grimmond\* Multicultural Council of Windsor & Essex County

Sudip Minhas\* Windsor Women Working With Immigrant Women Francophone Director

Saint-Phard Désir *Conseil Economique et* Social d'Ottawa- Carleton

## **Board Standing Committees**

Executive Finance Francophone Governance Membership Services Policy and Research Women's Caucus

Moy Wong-Tam



(L-R BACK) Valerian Marochko, Moy Wong-Tam, Janet Madume, Karol Rains, Tracy Callaghan (L-R FRONT) Eta Woldeab, Inés Rios, Deepa Mattoo, Paulina Wyrzykowski, Manjeet Dhiman, Debbie Douglas

# Timeline OCASI – 41 Years



# 70's

# 1977

# 1978

#### Visionaries

17 agencies form a steering committee to monitor the Immigrant Settlement Adaptation Program (ISAP) at the first ISAP conference.

#### **OCASI** founded

The steering committee incorporates as O.C.A.S.I. Annual membership fee is \$24.

# 80's

1980/81

#### ISAP

OCASI campaign generates 6000 letters in support of ISAP, saving the program that was to end.

## 1982

#### **OCASI** Conference

OCASI gets program funding, hires 1.5 staff and holds the first conference.

#### **Immigration Numbers**

1988

OCASI and allies advocate to set yearly immigration at 1% of the population, government agrees.

# 90's

1992

#### Multilingual Access to Social Services Initiative

MASSI is created by Ontario. OCASI advocacy results in the inclusion of cultural interpreter training and services. 1995

#### Settlement renewal

OCASI leads Ontario opposition to devolution of federal government responsibility for immigrant settlement and integration to the provinces.

# 1998

#### Sector is computerized

OCASI advocacy results in the computerization of sector agencies funded by Citizenship and Immigration Canada.

# **00's**

# 2000

#### Settlement.Org

Settlement.Org is launched and becomes the trusted source of information for newcomers.

# 2001

**Every Child's Right to OHIP Coalition** OCASI and allies get OHIP coverage for Canadian-born children

of parents without full

immigration status.

# 2002

#### Immigration & Refugee Protection Act

OCASI and allies successfully advocate to include same-sex spousal sponsorship in this new immigration law. 2007

Francophone agencies OCASI creates the Francophone Consultative Committee to better support agencies serving francophone refugees and immigrants.

# 2008

#### Colour of Poverty – Colour of Change

COP-COC founded in 2007 by OCASI and allies, holds first provincial forum.

# 2009

#### Positive Spaces Initiative, Accessibility project

OCASI launches PSI and Accessibility projects to build sector capacity to meet needs of LGBTQ newcomers and immigrants and refugees with disabilities.

# **10's**

#### 2012

#### **Making Ontario Home**

OCASI launches report from the largest study of immigrant and refugee use of settlement services and their needs in Ontario.

#### OCASI School for Social Justice (SSJ)

OCASI launches the SSJ, an initiative to strengthen the advocacy capacity of member agencies.

### 2014

# OCASI Client

Management System OCMS is launched across Canada. It is a powerful online client data system.

#### **CRRF** Award

OCASI receives the Canadian Race Relations Foundation (CRRF) Award of Excellence for the Accessibility Program.

## 2015

**Refugee Resettlement** OCASI supports sector agencies in resettling refugees arriving from overseas.

#### OCASI Francophone Director

OCASI francophone member agencies elect the first Francophone Director to the Board.

# 2016

#### Anti-Islamophobia Anti-Racism Campaign

OCASI partners with allies and launches a public education campaign on Islamophobia, racism, and anti-Black racism.

#### **Anti-Racism Directorate**

The Ontario government establishes an Anti-Racism Directorate, thanks to efforts of advocates such as OCASI.

### 2017

#### **Telling Our Stories**

OCASI launched a graphic novel written by immigrant and refugee women as a violence against women prevention tool.

#### **Anti-Racism Act**

Ontario passes the Anti-Racism Act, first of its kind in Canada, thanks to advocacy by COP-COC and others. 2018

#### Women's Caucus

Women's organizations among OCASI member agencies establish a Women's Caucus.

#### **Community of Practice**

OCASI creates a national online community of practice in collaboration with sector umbrella organizations across Canada.

# 9

# Impact for Change Policy and Research

# **Policy and Advocacy**

We produced non-partisan questions for candidates in the Ontario elections on priorities for refugees, immigrants and people of colour. To address the hardening of attitudes across Canada, we worked with partners and allies to develop messages to counter negative attitudes towards immigrants and correct misinformation about refugees and refugee claimants. We also worked in coalition to call for housing, healthcare, legal support and other services for refugee claimants.

Federal consultations on immigration levels plan, anti-racism, housing, poverty reduction, migrant worker programs, and the federal budget gave us opportunity to advocate on our priorities. Among key changes was the open work permit for migrant workers, but much more needs to be done.

We spoke out on the impact of provincial government changes on refugees and immigrants such as cancellation of the minimum wage increase, reversal of some protections for workers, loss of legal aid for refugee claimants, changes to social assistance benefits and more. We will continue our work on these priorities.

## **Government relations**

This year saw an increase in negative sentiments and hardening of attitudes towards immigrant and refugees. We worked with federal government stakeholders and policy makers at the City of Toronto to develop communication and public education strategies to influence positive attitudes.

OCASI is represented at the National Settlement Council, Toronto Newcomer Leadership Table, and before its cancellation – on the anti-Black racism sub-committee of the Ontario Anti-Racism Directorate (ARD). We are engaged on various other government advisories and committees. OCASI was NGO representative on Canada's engagement on the Global Compact on Migration.

## **Sector relations**

OCASI routinely collaborates with immigrant and refugee-serving sector Councils and organizations across the country. That has let us develop initiatives such as the OCASI Client Management System (OCMS), the National Community of Practice and more.

We continue to be active in the Canadian Council for Refugees on working groups and committees. This year we collaborated with sector organizations across the province on the non-partisan Ontario for All campaign to build a fair, equitable and inclusive Ontario. Other collaborations include OHIP For All, Decent Work campaign, and Migrant Rights Network. "I hope we continue to support each other in having

the conversations and challenging the challenged."

### Colour of Poverty – Colour of Change

OCASI is a founding steering committee member of COP-COC. This year we released the updated fact sheets on growing racial disparities. We held a community consultation on a new anti-racism action plan for Canada. It produced a framework and recommendations to the federal government.

### Access as Justice Project

Through this partnership project we engaged with Ontario Administrative Tribunals to promote capacity building to improve access to justice for Indigenous peoples and people of colour.

# Building Leadership Capacity – GBV

This new national campaign aims to build leadership capacity for non-status refugee and immigrant women to address genderbased violence. It aims to develop an evidence-based blueprint of the existing peer champion models that can be implemented in communities across Canada.

# @OCASI\_Policy

Research

#### **National Sector Salary Survey**

OCASI collaborated with sister umbrella organizations across Canada to conduct the firstever national salary survey of member agencies, as well as a demographic survey. We have periodically conducted the survey in Ontario, and share results with member agencies for use in strategic planning and funding proposals.

#### Addressing Employee Turnover

OCASI member agencies are concerned about high rates of employee turnover. We partnered with a student team from University of Toronto to identify factors and propose solutions. The resulting report provides recommendations to improve employee recruitment and retention.

#### **School of Social Justice Review**

We began a review of the OCASI School for Social Justice. The SSJ launched in 2007 as an initiative to empower member agencies to become more effective advocates for social change. A student team from York University began working on the first part of the review. The results will help inform future decisions about the SSJ. +6,400 FOLLOWERS +8,800 TWEETS

# Enhancing Impact Building Capacity

# **OCASI Conferences**

#### **Executive Directors Forum**

The 2018 Forum coincided with OCASI's 40th anniversary celebrations and was held in Toronto. Titled "40 Years of OCASI: Advocacy for Change", the event drew almost 200 participants. OCASI organizes the forum every two years as a policy and program dialogue space for sector leaders.

#### **Professional Development Conference**

Targeted to frontline workers and managers and held every two years, this event draws more than 200 sector practitioners from across Ontario. The conference is an opportunity for participants build knowledge, strengthen skills and network with peers.

# Professional Education and Training

OCASI enables sector workers and organizations to pursue professional development by providing financial support for individual and group training, and providing free e-learning courses. Sector workers can build knowledge and skills to better meet client needs and agencies can build organizational capacity. This popular initiative is now in its 18th year.

+690 PRACTITIONERS FROM +20 ORGANIZATIONS

+270 E-LEARNERS ENGLISH + FRENCH



### Settlement At Work/ Secteur Etablissement

These English and French language sites are a portal to resources, funding, training and hiring opportunities for immigrant and refugee service sector practitioners in Ontario. The sites support member agency and other organizations capacity to provide quality services to newcomers. They are also a forum for practitioners to share knowledge, good practices, innovations, events and more. The two sites were the foundation for the National Community of Practice.

+57,300 UNIQUE VISITORS (SETTLEMENTATWORK.ORG)

+11,000 PAGE VIEWS (SECTEURETABLISSEMENT.ORG)

# SettleNet.org/Reseau-etab.org

The National Settlement Sector Community of Practice (CoP) is supported by immigrant and refugee serving sector umbrella organizations across Canada as well as other related sector organizations. This digital platform supports self-defined sector and regional groups to collaborate and communicate in an accessible virtual space. The platform supports individuals and groups to access and contribute to a growing library of resources and learning area. "A great way for service providers to connect, to exchange stories. Will be great to see everything centralized. This is what we've been looking for a while."

## OrgWise

### Allies in Refugee Integration

Begun in 2007, the Organizational Standards Project produced a set of voluntary standards developed by and for the immigrant and refugeeserving sector. Orgwise.Ca provides a self-assessment tool to assess organizational health and identify areas for growth and then links the agency to valuable resources. This year OCASI reviewed the standards and updated indicators with guidance from member agencies.

+3,400 SITE VISITORS

+40 NEW RESOURCES ADDED

ARI increases and strengthens collaboration between settlement workers and private sponsors in Ontario to better support refugee resettlement. We consulted with more than 350 participants to produce the report 'Promoting Settlement Sponsor Collaboration'. Research findings show that improved collaboration is essential. It will inform future pilot projects to test identified best practices. "I think this intro course is valuable to front line settlement workers AND other staff as well."

**Online Training** 

**Foundations of Settlement Work** We launched a new two-part online course in English and French that covers immigration history, laws and policy, the basics of settlement work, and common barriers and challenges for newcomers to Canada. The content was also produced in book form.

+200 TRAINED

## LearnAtWork.Ca

Now in its 11th year, this online platform provides a variety of self-directed and facilitated online courses for immigrant and refugee service workers on employment, addressing genderbased violence, serving newcomer youth, accessibility and more. We upgraded the site with redesigned courts and bilingual capability.

+8,200 CERTIFICATES ISSUED

+2,500 USERS

+190 COURSES

# Digital Impact Technology and New Media

# Settlement.Org

This award-winning website is a trusted online resource for newcomers and immigrant and refugee-serving agencies in Ontario since 2000. It is the chosen portal for topical information. The site features hundreds of comprehensive articles in a format that is easy to read and understand. Our articles rank high on online search requests and are easily found. We work in partnership with many different organizations and institutions from across Canada to develop and deliver reliable content.

+7,200 TWITTER FOLLOWERS

+10,200 TWEETS

+2,000 FACEBOOK FOLLOWERS

# Settlement.Org Discussion Forum

The discussion area is a moderated virtual space for users to ask questions and share experiences about their immigration journey in Ontario, and helps to drive content for Settlement.Org. OCASI moderators are online to provide information and referral when necessary. Popular topics this year included sponsoring family members, study permit and work permit applications, loss of permanent resident status, and many more immigration and citizenship related topics. The main settlement topics included finding a job, credentials recognition and housing.

+6,100 MEMBERS

+3,400 TOPICS

+9,400 POSTS

# **Etablissement.Org**

Etablissement.Org is a trusted information and referral website for francophone newcomers. The website covers topics ranging from immigration and employment to education and daily life. Our articles cater to our audience by covering questions and themes that French speakers may encounter as newcomers in Ontario.

We added over 20 new articles and updated more than 100. Our social media presence remains strong with 487 twitter followers. Acting user engagement increased, reaching 109% over target. We saw a 39% increase in users.

+704,400 USERS

+39% USER TRAFFIC INCREASE

### NewYouth.ca / NouveauxJeunes.ca

NewYouth.ca and NouveauxJeunes. ca underwent a much needed redesign and content review. We engaged directly with newcomer youth and asked them to test prototypes for functionality and accessibility. They told us the design was "straightforward" and that navigating the site was "really easy and anybody can find resources."

We created new content on tenancy, discrimination at school and work, access to services like Ontario Works and the food bank, and more and. We promoted jobs and events on the website and social media. Moving forward we will prioritize user engagement online and offline.



## WelcomeOntario.ca

OCASI built the website WelcomeOntario/AccueilOntario in 2015 to support Syrian refugee resettlement initiatives. This year we are working on a redesign to expand the range of information and resources on the site to make it relevant to all refugees and those who are engaged in supporting their resettlement. Our objective is to bridge the communications gap between private sponsors and settlement workers and empower sponsored refugees by giving them reliable information.

### OCASI Client Management System

"OCMS is a great tool. For case management of our clients, it is extremely helpful. All of the client's information is located on this system... Workers can then see everything that has been done for the client. Furthermore, action plans and follow-ups can be done more easily..."

OCMS is an OCASI social enterprise developed for the sector and by the sector. It is a vital online tool for sector agencies to record and retrieve client information and generate reports that are tailored for different audiences. OCMS has grown steadily over its six years in operation, and is better than ever with a move to a new online platform on Microsoft Azure<sup>™</sup> in December 2018. We continue to make OCMS stronger while developing new features to better support sector needs. Currently there are more than 50 agencies in our OCMS family.



### **Positive Spaces** Initiative

with LGBTOIA+

newcomers and the

designated positive

with over 9 events

# Initiative

+35TRAINING SESSIONS

+600SERVICE PROVIDERS TRAINED

> +7,000 **ONLINE USERS**

+1,000TWITTER FOLLOWERS

Formed in collaboration We support sector workers and managers to build their capacity immigrant and refugee in serving immigrants serving sector PSI is and refugees with unique in its approach disabilities. 26 Access and one of the longestand Equity Champions running in Canada. We across Ontario continued to provide created networking training to sector agencies opportunities, leading to build capacity, and to an increase in support them to become requests for training and resources. The spaces. Thanks to our champions organized regional champions, we local community-based saw increased activity in events that promoted the creation of safer our regional networks, spaces and meeting hosted across Ontario. the accessibility needs of all participants.

> +100**IN-PERSON TRAINING**

Accessibility

## **Mental Health Promotion**

This initiative promotes mental health and wellbeing among refugees and immigrants through training for service providers. It aims to develop a service model to strengthen collaboration between sector organizations and primary health and mental health sectors. This year we conducted a needs assessment and environmental scan to better understand service user, and provider needs and experiences.

## **Immigrant Refugee Communities -Neighbours, Friends** and Families Campaign

This initiative builds community capacity for bystander intervention in situations of domestic violence in immigrant and refugee communities. This year we provided online training for service providers on supporting LGBTQIA+, Black and migrant worker survivors, developed new resources, held a roundtable on engaging men on violence prevention, trained and mentored 21 Peer Champions, developed a public service announcement for television, and presented policy recommendations to the UN Special Rapporteur on violence against women. We began work on a collaborative national campaign on violence prevention against refugee and (im)migrant women.



# Collective Impact Membership

# **Regional Meetings**

Held every year in each of our seven Ontario regions, the meetings give member agencies a space to discuss shared concerns and bring priorities to the attention of the OCASI Board. They provide an opportunity to strengthen the OCASI network and ensure the Council remains authentic and relevant to member agencies.

# **Membership Communications**

We provide regular email updates to member agencies on government response to OCASI concerns, program and policy changes that affect the sector, policy priorities, funding opportunities, sector capacity building and training, and much more. More than 400 member agency representatives are signed up on the listserv.

# **Membership support**

#### Women's Caucus

Formed this year, the Caucus informs our policy and program advocacy on priorities for OCASI women's organizations. OCASI member agencies voted to create a Women's Director seat, which will be elected at the 2019 Annual General Meeting.

#### Francophone Committee

A Standing Committee of the Board for several years, the committee informs OCASI's work on priorities for francophone agencies and francophone refugee and immigrant services. The Francophone Director seat on the Board is elected by Francophone member agencies.

#### **Continental African Project**

We facilitated consultations with leaders from continental African communities in Toronto to support coordination and leadership development, and to envision a community council model. Participants were interested in establishing a collective voice for the communities, and working with all levels of government.

#### Community Organization Incubator

We continued to support capacity building for refugee and immigrant-focused ethno-specific organizations in Toronto. Support included strengthening internal structures, community accountability, and relations with stakeholders and funders.

#### Maximizing Governance in For Public Benefit Organizations

OCASI worked in partnership to provide governance training for board members and senior leaders of community-based non-profit agencies funded by the City of Toronto. Training focused on the role of Board members and their fiduciary duty. Participating organizations received training, resources and individual coaching.

# **Access and Equity**

- Positive Spaces Initiative
- Accessibility Initiative
- Mental Health Promotion
- Immigrant Refugee Communities, Neighbours, Families and Friends Campaign
- Building Leadership Capacity - GBV

# Policy and Research

- Government relations
- Sector relations
- Research
- Policy and Advocacy
- Media Relations

# Membership

- Regional Meetings
- Membership communications
- Membership support
   Women's Caucus
   Francophone Committee
   Continental African Project
   Community organization incubator
   Governance and training
   Maximizing Governance

## **IT and New Media**

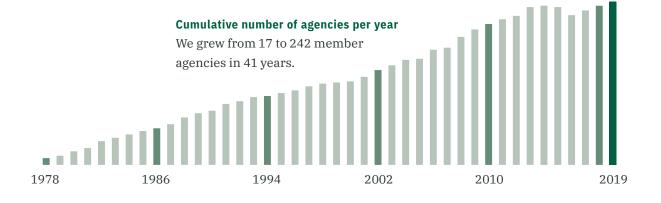
- Settlement.Org
   Settlement.Org Discussion Forum
- Etablissement.Org
- NewYouth.ca
- WelcomeOntario.ca
- OCASI Client Management System

# **Building Sector Capacity**

- Executive Directors Forum
- Professional Development Conference
- Professional Education and Training
- Online Training
   LearnAtWork.CA
  - Foundations of Settlement
- SettlementAtWork.Org
- Allies in Refugee Integration
- SettleNet.Org
- Orgwise

# A Portrait Member Agencies

- 40 Women's organizations
- 19 Francophone Agencies
- 9 New member agencies





**78%** Charitable organizations



**Staff** +14,500 workers +48,700 volunteers



**92 Languages** Services provided by OCASI members in languages other than English & French



# Agencies generating revenue

> \$5MM: 61 agencies \$1-5MM: 92 agencies < \$1MM: 86 agencies



Member agencies divided by region

North 11	4%
West19	8%
Central West 20	8%
East20	8%
Central East 13	5%
South16	7%
Toronto 143	60%

Source: OCASI Membership Database 2018 (reported by 239 member agencies)

# 242 Members of our Community

North	West	Central West
Contact Interculturel	Across Languages Translation and Interpretation	African Community Services of Peel
francophone de Sudbury	Adult Language and Learning	Al-Qazzaz Foundation for Education & Developmer
D.O.O.R.S. to New Life	Centre communautaire francophone Windsor	Brampton Multicultural Community Centre
Refugee Centre Inc.	Essex-Kent	Centre for Education and Training
Multicultural	Centre communautaire régional de London	Chinese Association of Mississauga
Association of Kenora	London Cross Cultural Learner Centre	Community Alliance for Support and Empowermer
and District	London Employment Help Centre	Dixie Bloor Neighbourhood Centre
Multicultural	LUSO Community Services	HMC Connections
Association of North	Multicultural Council of Windsor and Essex County	Interim Place
Western Ontario	New Canadians' Centre of Excellence Inc.	Labour Community Services of Peel Inc.
North Bay & District	Nigerian-Canadians for Cultural, Educational, and	Lady Ballers Camp
Multicultural Centre	Economic Progress	Malton Neighbourhood Services
Professions North /	Ready-Set-Go Birth to Six Parental Support Group of	Muslim Community Services
Nord	Windsor	Newcomer Centre of Peel
Sault Community	South Essex Community Council	Peel Career Assessment Services Inc.
Information & Career	South London Neighbourhood Resource Centre	Peel Multicultural Council
Centre Inc.	Unemployed Help Centre of Windsor	Punjabi Community Health Services
Sudbury Multicultural	WIL Employment Connections	Sexual Assault and Violence Intervention Services
Folk Arts Association	Windsor Women Working With Immigrant Women	of Halton
Thunder Bay	Women's Enterprise Skills Training of Windsor Inc.	The Women's Centre of Halton
Multicultural	YMCA of Western Ontario	United Achievers' Community Services
Association	YMCAs across Southwestern Ontario	
Yes Employment		

YMCA of Northeastern Ontario, Sudbury

### East

Association canadienne-française de l'Ontario, Conseil régional des Mille-Îles Catholic Centre for Immigrants - Ottawa Centre des services communautaires Vanier Conseil Economique et Social d'Ottawa-Carleton English Language Training for the Ottawa Community Immigrant Women Services Ottawa Iraqi Outreach Center Jewish Family Services of Ottawa-Carleton **KEYS** Job Centre Kingston Community Health Centres La Société Économique de l'Ontario Lebanese and Arab Social Services Agency of Ottawa-Carleton National Capital Region YMCA-YWCA - Newcomer Information Centre Ottawa Chinese Community Service Centre Ottawa Community Immigrant Services Organization Ottawa Community Loan Fund Quinte United Immigrant Services Somali Centre for Family Services Vitesse Re-Skilling Canada Inc. World Skills Employment Centre

# **Central East**

Bradford Immigrant and Community Services Canadian Mental Health Association Durham Catholic Community Services of York Region Community Development Council Durham Conseil des Organismes Francophones de la Region Durham Durham Region Unemployed Help Centre Job Skills New Canadians Centre Peterborough Social Enterprise for Canada Social Services Network Women's Multicultural Resource and Counselling Centre of Durham Women's Support Network of York Region YMCA of Simcoe/Muskoka, Newcomer Services Department

### South

Centre de Santé Communautaire Hamilton/Niagara Employment Help Centre Focus For Ethnic Women Fort Erie Multicultural Centre Hamilton Centre for Civic Inclusion Hamilton Urban Core Community Health Centre Immigrant Culture and Art Association **Immigrant Services Guelph-Wellington Immigrants Working Centre** Kitchener-Waterloo Multicultural Centre Kitchener-Waterloo YMCA Immigrant Services Niagara Folk Arts Multicultural Centre **Reception House - Waterloo Region** SOFIFRAN (Solidarité des femmes et familles immigrantes francophones du Niagara) Welland Heritage Council and Multicultural Centre YMCA of Hamilton/Burlington/Brantford, Immigrant & Newcomer Services

#### Abrigo Centre

Access Alliance Multicultural Health and Community Services Accessible Community Counselling and **Employment Services** Afghan Association of Afghan Women's Organization Agincourt Community Services Association Alliance for South Asian **AIDS** Prevention Anglican United Refugee Arab Community Centre of Toronto Asian Community AIDS Auberge Francophone AWIC Community and

Bangladeshi-Canadian **Community Services** 

**Commemorative Clinic** 

Social Services

Black Coalition for AIDS Prevention **CAFCAN Social Services Canadian Arab Federation** Canadian Centre for Language & Cultural Studies Inc. Canadian Centre for Victims of Torture Canadian Tibetan Association of Ontario CARE Centre for Internationally Educated Nurses Catholic Cross-Cultural CATIE - Canadian AIDS **Treatment Information** Exchange Centre for Immigrant and

**Community Services** Centre for Spanish Speaking Peoples Centre Francophone de **Chinese Family Services** of Ontario Collège Boréal

Resource Centre **Community Legal Education Ontario COSTI Immigrant Services** Council of Agencies Serving South Asians **CUIAS** Immigrant Services (Canadian Ukrainian Immigrant Aid Society) CultureLink Davenport-Perth Neighbourhood and Community Health Centre Delta Family Resource Dixon Hall East Metro Youth Services Eastview Neighbourhood Community Centre Elspeth Heyworth Centre for Women **EnVision Education** Foundation Eritrean Canadian Community Centre of

**Community Action** 

Ethiopian Association in the Greater Toronto Area and Surrounding Regions Family Inter-Generation Family Service Toronto FCJ Refugee Centre Findhelp Information Services For You Telecare Family Service For Youth Initiative in Toronto Griffin Centre Harriet Tubman Community Organization Heritage Skills Development Centre Hong Fook Mental Health Immigrant Women's Health Centre Irish Canadian **Immigration Centre** Jane Alliance Neighbourhood Services Jane/Finch Community

Japanese Social Services, Toronto Services. Toronto JobStart JVS Toronto Kababayan Community Service Centre KCWA Family and Social Services Korean Senior Citizens Society of Toronto L'Institut de leadership des femmes de l'Ontario La Passerelle-Intégration et Développment Lakeshore Area Multi Services Project Lao Association of Ontario prévention des agressions Learning Disabilities Association of Toronto District Madison Community Services Maison d'Hébergement

and Family Centre

# pour Femmes Francophones **Community Support** Mennonite New Life Centre of Toronto Multilingual Community Interpreter Services, Neighbourhood Link

Support Services New Canadian Community Centre New Circles Community Services Newcomer Women's Services Toronto North York Community North York Women's Centre North York Women's Shelter Northwood Neighbourhood Services Oasis Centre des Femmes

## Regions

Parkdale Community Information Centre Parkdale Intercultural Parkdale Queen West **Community Health Centre Planned Parenthood** Polycultural Immigrant Community Services **Progress Career Planning** Rexdale Women's Centre Roma Community Centre S.E.A.S. (Support, Enhance, Access, Service) Centre Salvadoran Canadian Association of Toronto Scadding Court **Community Centre** Scarborough Women's Settlement Assistance and Family Support Services Silent Voice Canada Sistering - A Woman's Place

Skills for Change Social Planning Toronto Somali Immigrant Aid Organization South Asian Women's South Asian Women's **Rights Organization** South Etobicoke Community Legal St. Stephen's Community House **Tesoc Multicultural** Settlement Services The 519 The Career Foundation The Cross-Cultural **Community Services** Association The Learning Enrichment The Redwood Shelter The Salvation Army, Toronto Harbour Light Ministries Immigrant and Refugee Services

The Teresa Group Times Change Women's TNO - The Neighbourhood Organization Toronto Centre for Community Learning & Toronto Community & Culture Centre **Toronto Community Employment Services Toronto Region Immigrant Employment** Council Toronto Ward Museum Toronto Workforce Innovation Group **Tropicana** Community Services Turtle House Art/Play Centre Unison Health and Community Services University Settlement Vietnamese Association, Vietnamese Women's

Association of Toronto Windmill Microlending in Women's Hands Community Health Centre WoodGreen Community Services WoodGreen Red Door Family Shelter Workers' Action Centre Working Skills Centre Working Women **Community Centre** World Education Services YMCA of Greater Toronto, Newcomer Settlement Programs YWCA Canada YWCA Toronto

#### North

Kenora, North Bay, Sault Ste. Marie, Sudbury, Thunder Bay

#### West

Chatham, Leamington, London, Sarnia, Windsor-Essex

#### **Central West**

Peel Region, including Brampton, Halton, Malton, Mississauga and Oakville

#### East

Belleville, Kingston, Ottawa

#### **Central East**

Barrie, Bradford, Durham Region (Ajax, Oshawa, Pickering, Whitby), Peterborough, York Region (Aurora, Markham, Newmarket, Richmond Hill, Vaughan)

#### South

Beamsville, Brantford, Cambridge, Fort Erie, Guelph, Hamilton, Kitchener, Niagara, St. Catharines, Waterloo, Welland

#### Toronto

City of Toronto

# People who Impact Volunteers, Students, Staff

Executive Director	Associate Executive Director	Senior Manager, Finance and Administration	Senior Manager, IT and New Media	Senior Manager, Sector Capacity Development	
Debbie Douglas Eta Woldeab		Marya Shabbir* Nektarios Kikonyogo**	Karen Scott*	Sajedeh Zahraei	
Staff				Students	
Sidrah Ahmad	Joselynn Crosby**	Jalana Lewis*	Eric Pires*	Yan Chen*	
Habbiba Ahmed**	Manolli Ekra	Julia Mais*	Theresa Polyakov	Savishna Pillai*	
Sihem Ait	Nira Elgueta**	Chenthoori Malankov	Jaitra Sathyandran*	Ryan Tram*	
Hammouda**	Gregory Elward	Ali Mathis*	Ila Sethi		
Sahar Ashraf	Anna Finch	Leona McColeman	Sara Shahsiah*		
Michelle Ball**	Miyuki Fukuma**	Emily Mooney	Brian Sharpe**		
Soheil Baouii	Carmen Galvan**	Witta Nicovishakive**	Laura Tachini		

Soheil Baouji Selina Basudde Paulina Bermeo Stefany Brown\*\* Amy Casipullai Siham Chakrouni\* Felicia Christmas\* Jasmine Chua\*

Carmen Galvan<sup>\*</sup> Peggy Ho Sana Imran\* Sizwe Inkingi Nadia Junaid\* Farheen Khan\*\* Yara Kodershah\* Beverly Lawrence

Witta Nicoyishakiye\* Chavon Niles Martha Orellana Laura Osorio\* Deborah Perne\*\* Taemika Pickering\* Margarita Pintin-Perez\*\*

# Laura Tachini Shulan Tien\* Elena Trapeznikova Marcos Vilela

\* Left during the year \*\* Joined during the year



OCASI Staff

# Performance and Value 2019 Financial Report



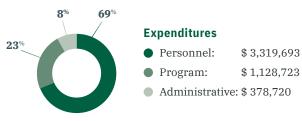
# Revenues (\$)

Immigration, Refugees and Citizenship Canada	2,780,417	1,958,193
Employment and Social Development Canada	9,461	9,572
Canadian Heritage	5,000	
Women and Gender Equality	28,189	
Ministry of Citizenship and Immigration	778,263	1,473,777
Ministry of the Status of Women	108,726	127,826
United Way Greater Toronto	233,211	270,577
The Canadian Red Cross Society	9,154	11,30
Atkinson Foundation	67,110	25,890
Toronto Foundation	-	60,000
Community One Foundation	4,500	7,50
The Law Foundation of Ontario	27,428	72,440
Other Foundations	27,982	17,934
Membership fees	168,531	168,77
Productive Enterprises - OCMS	388,367	281,07
Productive Enterprises - General	23,314	99,804
Interest	29,306	15,80
Donations and Fundraising	19,907	1,072
Workshop Registrations	58,861	38,26
City of Toronto	99,272	59,674

#### TOTAL

4,866,999 4,699,480

2019 2018



# Expenditures (\$)

# 2019 2018

#### PERSONNEL

Sub total	3,319,693	3,080,925
Staff training	21,952	15,540
Benefits	405,463	357,118
Honoraria & contract fees	686,818	706,400
Salaries	2,205,461	2,001,866

#### PROGRAM

Publicity and other	31,023	29,098
Communications	14,557	13,940
Supplies & subscriptions	147,520	81,639
Professional education & training courses	78,177	75,673
Payment to Partners	260,666	311,560
Sector IT Infrastructure	175,871	85,233
Meeting expenses	92,620	117,325
Travel, accommodation and conference	258,307	263,124
Outreach & promotion	69,982	329,187

#### ADMINISTRATIVE

Sub total	378,720	376,283
Bank charges	4,617	4,427
Insurance	13,242	19,542
Communications	15,559	50,397
Supplies & subscriptions	67,526	29,925
Professional fees	76,426	72,379
Rent, taxes & utilities (net)	201,350	199,613

TOTAL

4,866,999 4,763,987

# Impact - Support Acknowledgements

City of Toronto Immigration, Refugees and Citizenship Canada	A special thank you to our funders, partners and collaborators. Your support makes us strong.
Employment and Social Development Canada	A special thank you to OCASI Member Agencies. Without you
Canadian Heritage	there would be no Council.
Women and Gender Equality	A special thank you to the many volunteers for their generous
Ministry of Citizenship and Immigration	contribution of time and expertise.
Ministry of the Status of Women	A special thank you to Access and Equity Regional
United Way Greater Toronto	Champions. We are in awe of your spirit and dedication.
The Canadian Red Cross Society	A special thank you to the Peer
Atkinson Foundation	Champions for Immigrant and Refugee Communities
Community One Foundation	- Neighbours, Friends and Families Campaign for your
The Law Foundation of Ontario	courage and initiative.



www.ocasi.org





