Maximizing Governance

Board Evaluation Tools List & Sources 2019

Also Appended as Live Links document

Imagine Canada Accreditation Handbook

http://www.imaginecanada.ca/our-programs/standards-program/standards

https://live-imagine-canada.pantheonsite.io/standards-program

Accreditation Canada -Governance Functioning Tool.

https://accreditation.ca/ready-for-accreditation/download/

https://accreditation.ca/standards/

BoardSource -Board Self Assessment Paid Tool

https://boardsource.org/product/board-self-assessment-nonprofit-boards/

Dalhousie University – Board Self Evaluation Questionnaire

https://www.c4nprportal.org/uploads/9/2/6/7/92678590/boardself-evaluationquestionnaire__4_.pdf

Management Advisory Service - Board Governance Workshop

https://masadvise.org/services/governance-and-board-development/

United Way of Canada -Calgary Board Assessment Tool

https://calgaryunitedway.org/wp-content/uploads/2019/03/Governance.pdf

McKinsey & Company -NFP Board Assessment Tool

https://ceps.unibas.ch/fileadmin/user_upload/ceps/5_Praxistransfer/Wissen_zur_Stiftungsarbeit/Arbeit_des_Stiftungsrats_McKinsey_lang.pdf

OCASI -OrgWise Board Assessment Tools

http://www.orgwise.ca/category/47

OnBoard Canada – Board Member Post Course Assessment

https://onboardcanada.ca/training/

Free if Max.Gov Project registered

a. Effective Governance through the Stages

b. Board Governance Fundamentals

c. Inclusive Leadership in Governance

d. Embedding Diversity & Inclusion into an Organization

Ontario Organizational Development Program -Board Self-Assessment Tool

http://oodp.ca/product/organizational-self-assessment-tool/

Institute for Corporate Directors

https://www.icd.ca/Home.aspx

Drill Down Assessments:

- **Board Skills Matrices -appended**
- **Board Essentials Overview -OCASI-City of Toronto MaxGov-Workshop&Webinar #1**
- **Legal Roles & Responsibilities -OCASI-City of Toronto MaxGov-Workshop&Webinar #2**
- **Financial Management -OCASI-City of Toronto MaxGov-Workshop&Webinar #3**
- **Risk Management -OCASI-City of Toronto MaxGov-Workshop&Webinar #4**

And:

Great Board Chair Practices. February 2016. CompassPoint
Retrieved from: https://www.compasspoint.org/blog/10-great-board-chair-practices

Additional Resources

Websites
  Alliance for Nonprofit Management, Washington, DC www.allianceonline.org

  Altruvest Charitable Services www.altruvest.org
  Boardexpert.com www.boardexpert.com
  BoardSource. www.boardsource.org
  Canada Helps. www.canadahelps.org
  Canadian Society of Association Executives www.csae.com
  Charity Village www.charityvillage.ca
  CompassPoint Nonprofit Services www.compasspoint.org
  Imagine Canada www.imaginecanada.ca
  Volunteer Canada www.volunteercanada.ca

 Effective Governance: Useful Governance Templates

http://www.effectivegovernance.com.au/useful-resources/governance-documentation-templates/

OODP Governance Resources

http://oodp.ca/online-resources/

 OODP Nominating Committee Resource

http://oodp.ca/media/1.%20OODP-Nominating-Committee-Resource-Sept-2013.pdf

 The Not-for-Profit (NPO) Directors Series: The NPO Director Alerts

 The Policy Governance Model

 20 Questions Directors of Not-For-Profit Organizations Should Ask about Board Recruitment, Development and Assessment

https://www.cpacanada.ca/en/business-and-accounting-resources/strategy-risk-and-governance/not-for-profit-governance

 20 Questions Directors of Not-For-Profit Organizations Should Ask about Directors' and Officers' Liability Indemnification and Insurance (includes Not-For-Profit Organizations supplement)

 20 Questions Directors of Not-For-Profit Organizations Should Ask about Fiduciary Duty

 20 Questions Directors of Not-For-Profit Organizations Should Ask about Human Resources

 20 Questions Directors of Not-For-Profit Organizations Should Ask about Risk
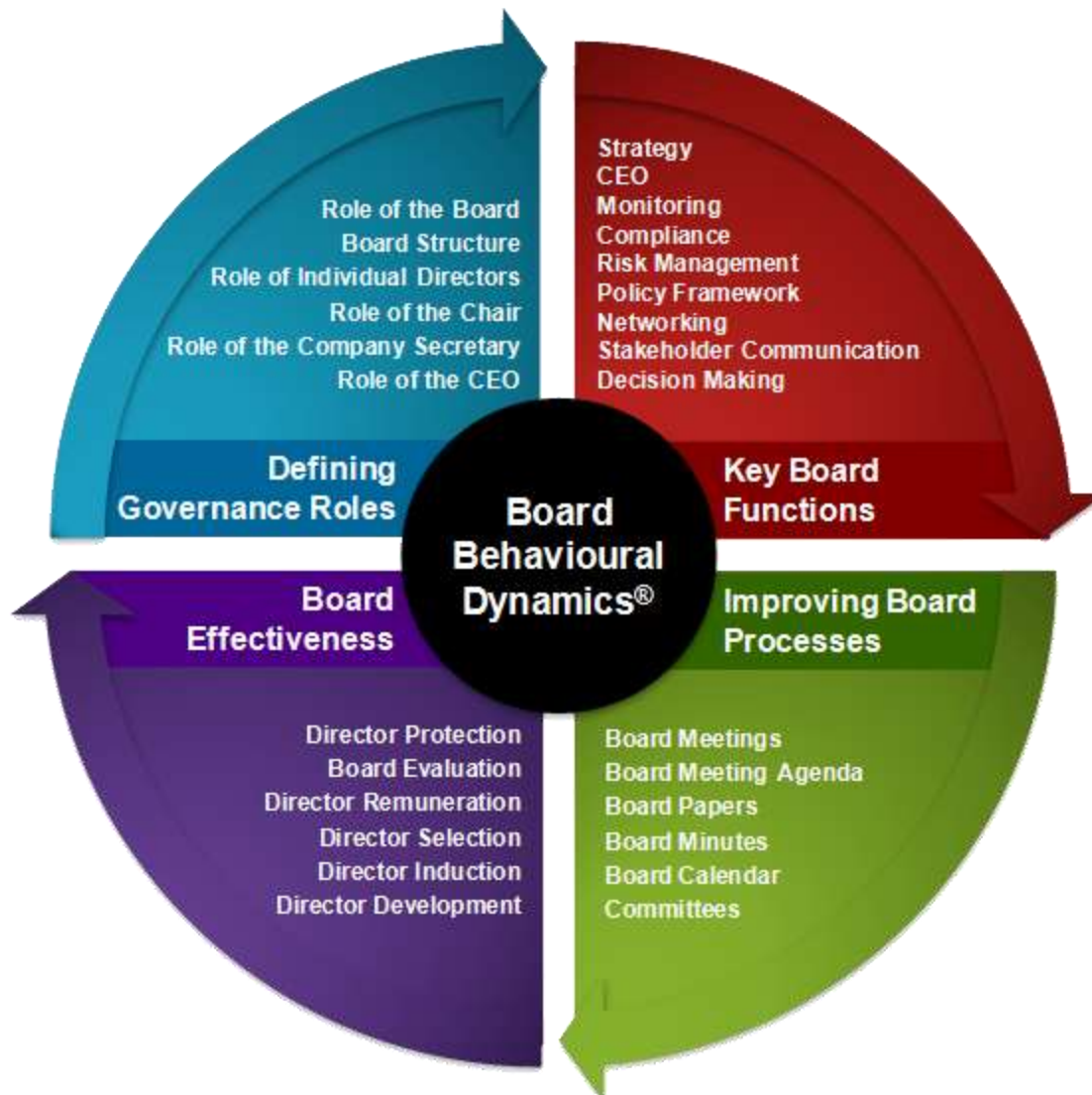
 20 Questions Directors of Not-For-Profit Organizations Should Ask about Strategy and Planning

- GOVERNANCE ACTION PLAN

https://www.effectivegovernance.com.au/governance-action-plan/

20 questions based around the Corporate Governance Practice Framework® shown below. We have developed this framework as the basis for the analysis, development and enhancement of a leading practice corporate governance system.

The framework highlights five major components of developing an effective corporate governance program, namely:

- **Defining Governance Roles:** delineating the role of the board and key players in the governance system
- **Key Board Functions:** elaborating the critical activities that a board performs and defining performance expectations
- **Effective Governance:** the procedures and processes which lay the foundation for continuing improvement in corporate governance
- **Improving Board Processes:** enhancing the administrative functions and processes of the board
- **Board Behavioural Dynamics:** looks at the behaviours and dynamics around the boardroom table that contribute to board performance and ultimately to organisational performance.

Useful Governance Templates

http://www.effectivegovernance.com.au/useful-resources/governance-documentation-templates/

For your use, we have included some useful governance templates that are in our suite of governance documentation templates. To download, please click on the links below.

For more on how you can use these templates effectively please view chapter 6 (Board Processes) of our latest book Directors at Work, which can be purchased online from [Thomson Reuters](#). If you would like assistance in implementation, customisation or the word version of these resources please feel free to [contact us](#).

Not-for-profit governance

Discover a wealth of education, information and resources related to not-for-profit governance. Apply filters to easily narrow results for specialty publications, professional development, CPA Magazine articles, courses, webinars, blogs and more.

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[FINANCIAL REPORTING ALERT: ACCOUNTING STANDARDS APPLICABLE TO CANADIAN PRIVATE SECTOR NOT-FOR-PROFIT ORGANIZATIONS (NFPOS)](#)

Learn about standards applicable to NFPOs in Part II of the Handbook.

[20 QUESTIONS NOT-FOR-PROFIT ORGANIZATIONS SHOULD ASK: RECRUITING, DEVELOPING, ASSESSING AND RENEWING DIRECTORS](#)

This publication helps not-for-profits ensure their organization is well governed by directors with the right knowledge and experience, complemented with diverse viewpoints and fresh ideas.

[NOT-FOR-PROFIT GOVERNANCE: SUMMARY RESOURCE GUIDE](#)

Download our handy guide for a summary of CPA Canada's not-for-profit governance resources.

20 QUESTIONS DIRECTORS OF NOT-FOR-PROFIT (NFP) ORGANIZATIONS SHOULD ASK ABOUT HUMAN RESOURCES

Download this free publication to access information and tools NFP directors can use to fulfill their governance role in human resources.

BOARD OVERSIGHT OF NOT-FOR-PROFIT PROGRAM EVALUATION: QUESTIONS FOR DIRECTORS TO ASK

Receive the information and tools you need as a director to fulfill your governance role in program evaluation.

BOARD OVERSIGHT OF NOT-FOR-PROFIT COLLABORATION: QUESTIONS FOR DIRECTORS TO ASK

Download this practical guide to help you oversee your organization's collaborative pursuits and ensure your organization's mission advances with efficiency and effectiveness.

AUDIT COMMITTEE BRIEFING: QUESTIONS FOR AUDIT COMMITTEES ABOUT AUDIT DATA ANALYTICS

Learn about Audit Data Analytics (ADA) and sample questions that audit committees might consider asking the auditors of their organizations regarding the use of ADAs.

RESOURCES FOR NEW AND REVISED AUDITOR REPORTING STANDARDS

This is your source for tools and resources to promote awareness, understanding and effective implementation of the new and revised auditor reporting standards.

CYBER SECURITY RISKS AND INCIDENTS: REASSESSING YOUR DISCLOSURE PRACTICES

This reporting alert provides an update of recently issued guidance by Canadian securities regulators on the disclosure of cyber security risks and incidents.

20 QUESTIONS NOT-FOR-PROFIT (NFP) DIRECTORS SHOULD ASK ABOUT MERGERS

Learn the major elements directors and senior leaders of NFP organizations should consider when contemplating a merger.